



# Australian Smart Strawberry Farms: Market Entry Strategy for Korean Corporations

The Australian smart strawberry farm industry offers exceptional growth opportunities for Korean corporations seeking global expansion. This strategic analysis provides a targeted roadmap for successfully penetrating the Australian market, establishing cutting-edge smart strawberry operations, and deploying advanced agricultural technology solutions.

Our comprehensive strategy examines Australia's thriving strawberry sector, emerging smart farm technology adoption patterns, competitive landscape analysis, and actionable implementation frameworks. From corporate establishment and strategic partnerships to investment attraction and market positioning, this presentation delivers the essential insights for Korean businesses to capitalize on Australia's agricultural technology revolution.

# Establishing a Korean Corporation

## Joint Stock Company (Chusik Hoesa)

Preferred by foreign investors as subsidiaries due to ease of capital raising through stock issuance. Requires more complex establishment procedures including mandatory shareholder meetings.

## Limited Company (Yuhan Hoesa)

Suitable for small shareholders (50 or fewer), with liability limited to investment amount. Features relatively simple establishment requirements but has stock transfer restrictions.

## Branch Office

Extension of overseas parent company without separate legal personality. Parent company bears all legal responsibility. Simpler setup process with taxation only on profits generated within Australia.

This report recommends establishing a limited company (Yuhan Hoesa) in Korea to secure operational flexibility in Australia while facilitating smart farm solution sales and long-term investment. The incorporation process takes approximately 4 weeks, with business registration requiring an additional 2 weeks.

# Australian Strawberry Market Analysis

\$1.3B

Market Size

Expected value of Australian berry market in 2023/24

77,751

Production (tons)

Australian strawberry production in 2020/21

\$417.2M

Production Value

Value generated by Australian strawberry industry in 2020/21

3.2%

Annual Growth

Expected annual growth rate through 2026

The Australian strawberry industry maintains steady production of 70,000-80,000 tonnes annually, with Queensland (42%), Victoria (36%), and Western Australia (10%) as the main producing regions. Current cultivation is predominantly open-field, with limited glasshouse and hydroponic cultivation, presenting opportunities for advanced smart farm technologies.



# Regional Production Distribution

## Queensland

42% of national production

- Main areas: Caboolture, Sunshine Coast, Bundaberg
- Largest strawberry producing state
- Ideal for pilot smart farm location

## Other Regions

12% of national production

- Scattered production across other states



## Victoria

36% of national production

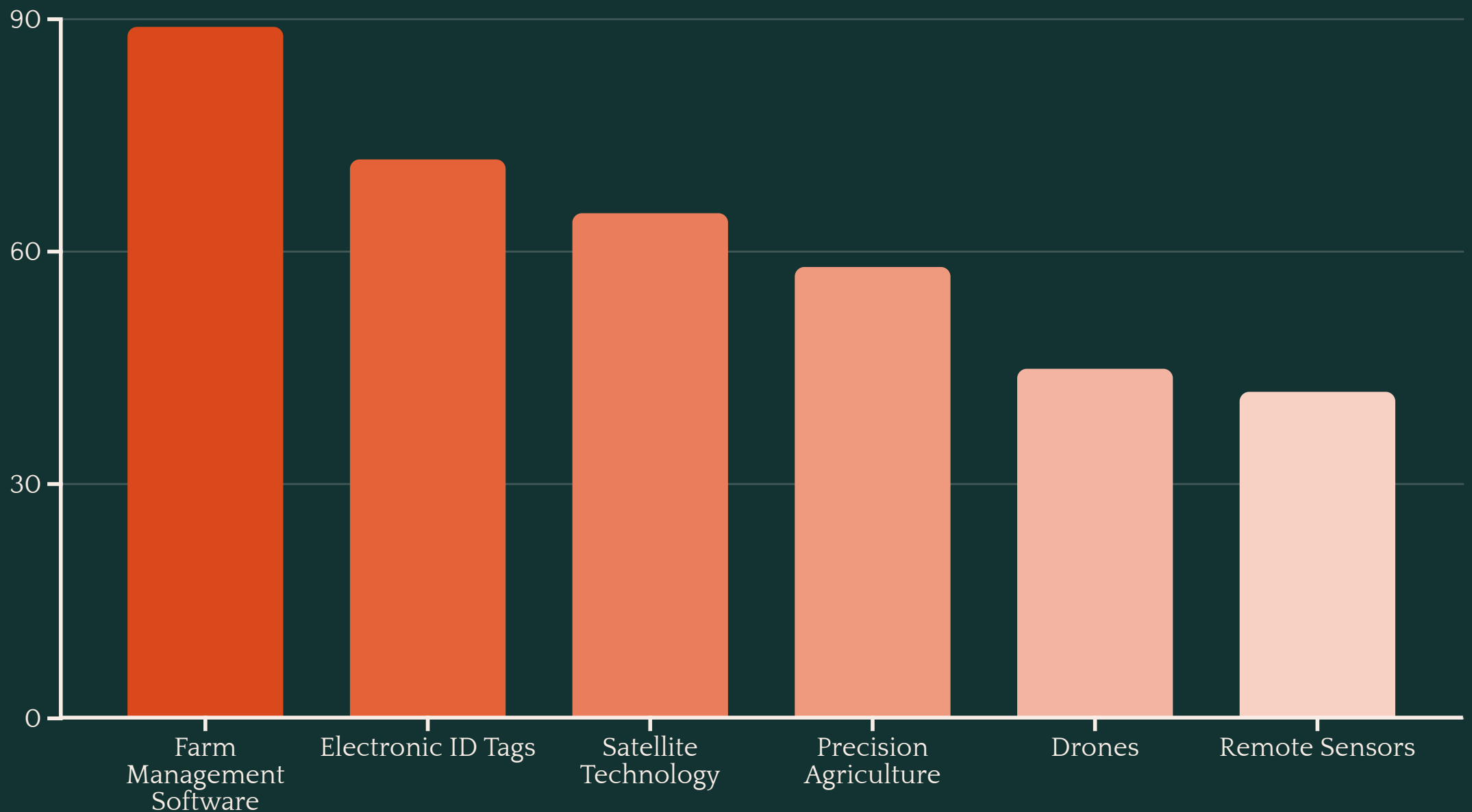
- Second largest producing region
- Diverse growing conditions

## Western Australia

10% of national production

- Perth metropolitan area (80% of state production)
- Southern region
- Common use of plastic tunnel cultivation

# Smart Farm Technology Adoption in Australia



Australian farmers are showing keen interest in smart farm technologies, with 89% having used or considering using these innovations. According to a June 2024 Roy Morgan survey, 72% are currently implementing smart technologies in their operations. The smart greenhouse segment is emerging as the fastest-growing segment in the Australian smart agriculture market.

Australia is recognized as a leader in agricultural technology adoption, with farmers seeking solutions to address labor shortages, extreme weather challenges, pest control issues, and rising production costs.



# Challenges Facing Australian Strawberry Growers



## Labor Shortages

Critical shortage of workers, especially during harvest season, increasing operational costs and limiting production capacity.



## Extreme Weather

Abnormal temperatures and frequent rainfall due to climate change significantly impact production stability and quality.



## Pest Control

Ongoing challenges with pest management affecting crop yields and quality while increasing production costs.



## Rising Costs & Low Returns

Increasing production costs coupled with downward price trends due to market oversupply creating profitability challenges.

Smart farm technology offers solutions to these challenges through automated systems, environmental control technology, precision farming, and resource optimization. Australian growers show high demand for sustainable farming practices and cost-effective solutions.

# 6th Industrialization Success Cases in Australia



## Pick-Your-Own Experiences

Luvaberry (Queensland), Ashbern Farms (Stanthorpe), and Strawberry Fields (Palmview) successfully operate strawberry u-pick experiences, creating additional revenue streams and building direct customer relationships.



## Farm Cafés & Retail

The Berry Dairy (Gippsland) combines u-pick with a café using local produce, children's play area, and petting zoo. Bidgee Strawberries and Cream (Wagga Wagga) operates a farm café and hosts events.



## Educational Experiences

Morningswood Farm (Victoria) offers organic strawberry u-pick and farm tours focused on educating customers about sustainable farming practices, creating value beyond the agricultural product.

These successful 6th industrialization models diversify farm income, strengthen brand loyalty, and revitalize local economies by combining agriculture with tourism and value-added experiences.

# Australian Smart Farm Market Analysis



## Market Size & Growth

Expected to reach \$3.18 billion by 2030, growing from \$1.26 billion in 2023 at a CAGR of 14.1% (2024-2030)



## Agricultural Robot Market

Projected to grow at 22.2% CAGR from \$49.26 million (2022) to \$266.13 million (2030)



## Fastest Growing Segment

Smart greenhouse sector identified as the market with most promising growth potential



## Key Market Players

Global: AGCO Corp, AgEagle, CropX, Deere & Co, Trimble Inc, Topcon Corp

Local: Robotics Australia, Agbotix, Blue River Technology, DigiFarms, Farmonaut



# Demonstration Farm Operation Plan



## Location Selection

Queensland recommended as largest strawberry producing state



## Production System

Protected cultivation facilities with hydroponic systems to maximize yield



## Variety Selection

Red Rhapsody and Festival varieties suitable for Queensland climate



## Sales Channels

Local supermarkets, restaurants, farmers' markets, direct-to-consumer

The demonstration farm should be designed to showcase the full capabilities of smart farm technology while producing high-quality strawberries. Expected yields in tunnel cultivation average 21.0-22.4 tons per hectare, while hydroponic systems can achieve significantly higher yields per square meter.

# Experience Program Development



## U-Pick Experience

Allow visitors to harvest their own strawberries in a controlled environment



## Tech Demonstrations

Showcase smart farm technology and its benefits



## Farm Tours

Guided tours explaining sustainable farming practices



## Farm Café

Serve fresh strawberry products and local produce

By operating various experience programs that leverage smart farm advantages, the demonstration farm can provide special experiences to visitors while generating additional revenue. These programs increase understanding of smart farming while building brand awareness and customer loyalty.

When developing experience programs, ensure visitor safety and provide convenient facilities. The combination of technology demonstration and hands-on experiences creates a unique value proposition.

# Land Acquisition Strategy



## Contract Terms

Clearly define land use purpose and scope, contract term and renewal conditions, responsibilities and obligations, insurance requirements, and dispute resolution methods.



## Lease Considerations

Review rent levels against market rates, understand payment terms and potential increases, check land use restrictions, and plan for investment recovery over the lease period.



## Legal Compliance

Ensure compliance with agricultural regulations, environmental requirements, and foreign investment rules that may apply to agricultural land acquisition in Australia.



## Professional Review

Have all contracts reviewed by Australian legal professionals to minimize potential legal issues and ensure protection of interests.

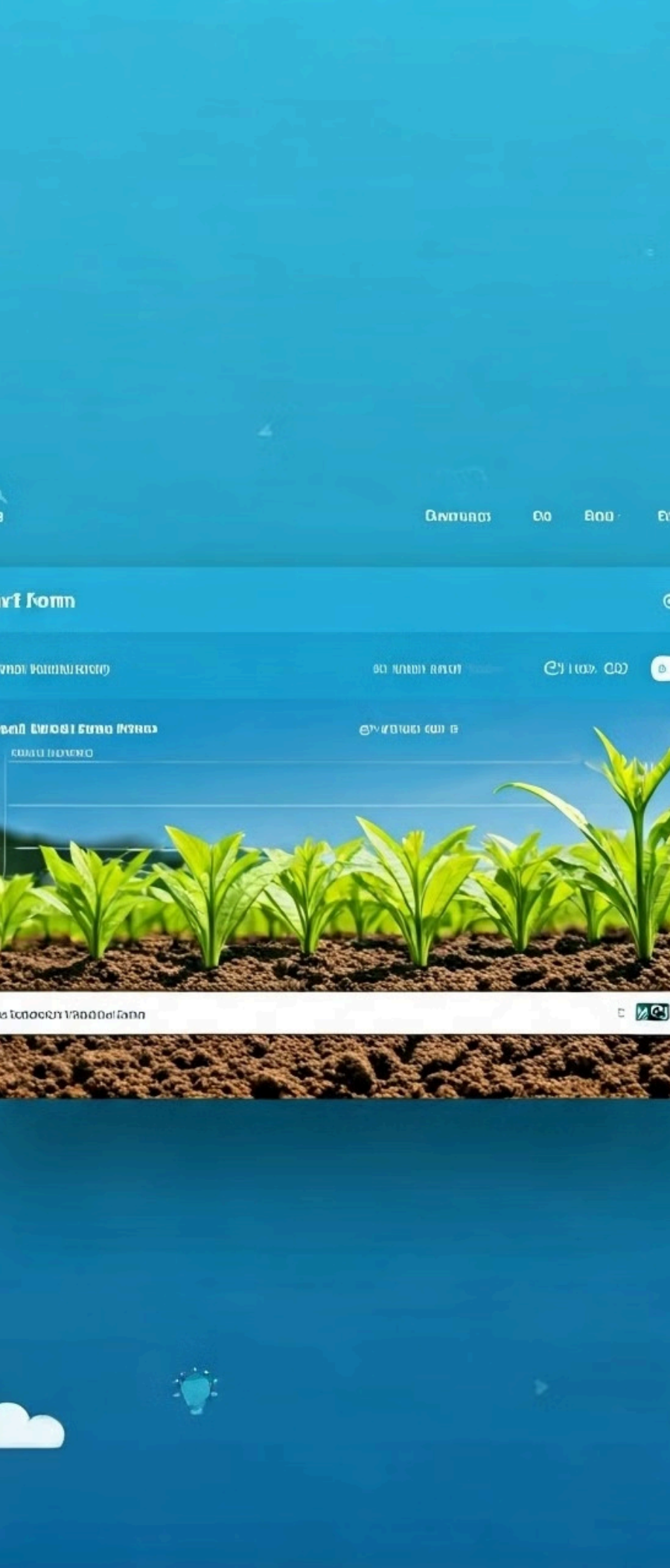
When negotiating with free land providers or entering long-term lease agreements, carefully consider all terms to ensure operational stability and minimize future disputes. Foreign investment in agricultural land may be subject to review if exceeding certain thresholds.

# Performance Metrics & Data Collection

KPI Category	Indicators	Measurement Unit
Productivity	Yield per unit area, Harvest per week	tonnes/hectare, kg/week
Resource Efficiency	Water usage, Energy consumption	liter/kg, kWh/kg
Economic Efficiency	Production cost, Sales revenue	dollar/kg, dollar
Sustainability	Discard rate, Carbon emissions	percentage, CO <sub>2</sub> equivalent
Quality	Fruit weight, Sweetness	g/fruit, Brix

Systematic data collection is essential to prove business feasibility and attract investment. Utilize IoT sensors to collect real-time environmental and growth data, drone and satellite imagery for large-area monitoring, and farm management software to integrate and analyze all collected information.

Comprehensive performance metrics demonstrate the technical excellence, economic feasibility, and sustainability advantages of smart farm solutions compared to conventional methods.



# Smart Farm Solution Sales Strategy



An effective sales strategy combines online marketing, offline engagement, and strategic partnerships. Build a professional website detailing solution features and demonstration farm performance. Leverage social media and content marketing to build trust with potential customers.

Attend major agricultural exhibitions to showcase solutions directly to potential customers. Open demonstration farms for tours to provide hands-on experience. Partner with agricultural consultants to leverage local farmer networks and provide information on government subsidies and support programs.

# Government Support Programs

## On Farm Connectivity Program

Up to AUD 30,000 supporting the introduction of digital agricultural technologies for primary industry producers.

## Climate-Smart Agriculture Program - Partnerships & Innovation Grants

Up to AUD 5 million for climate-smart agriculture-related innovative technology development, demonstration, and introduction projects.

## Climate-Smart Agriculture Program - Capacity Building Grants

Up to AUD 1 million supporting projects to increase awareness, knowledge and skills for climate-smart sustainable agriculture approaches.

## Value Add Investment Grants - Feasibility Stream

Up to AUD 100,000 for planning and feasibility study activities to strengthen capacity and support innovation in agricultural value-added industries.

Actively provide Australian farmers with information on government subsidies and support programs to facilitate adoption of smart farming technologies. Assist with application processes and participate in joint ventures related to smart agriculture promoted by the Australian government.

# Project Roadmap

## Market Research & Planning

3-4 months: In-depth market analysis, business plan development, site selection

## Sales & Investment Attraction

Ongoing: Marketing campaigns, partnership building, investment activities



## Establishing Korean Corporation

1-2 months: Incorporation, bank account setup, licensing

## Building Pilot Smart Farm

6-9 months: Land lease, infrastructure construction, equipment installation

## Operation & Solution Improvement

12-18 months: Data collection, solution refinement, experience program development

This systematic approach allows for gradual growth and expansion through initial market entry. The total timeline from planning to full operation spans approximately 22-33 months, with ongoing sales and expansion activities continuing beyond this period.